



State Agencies

Administration and Finance

Executive Office Secretary of Administration and Finance
 Appellate Tax Board
 Bureau of State Office Buildings
 Civil Service Commission
 Commission Against Discrimination
 Department of Revenue
 Developmental Disabilities Council
 Division of Administrative Law Appeals
 Division of Capital Asset Management and Maintenance
 George Fingold Library
 Group Insurance Commission
 Human Resource Division
 Information Technology Division
 Massachusetts Office on Disability
 Operational Services Division
 Public Employee Retirement Administration Commission
 Teachers' Retirement Board

Public Safety

Executive Office of Public Safety
 Chief Medical Examiner
 Criminal History Systems Board
 Criminal Justice Training Council
 Department of Correction
 Department of Fire Services
 Department of Public Safety
 Department of State Police
 Massachusetts Emergency Management Agency
 Merit Rating Board
 Military Division/ Massachusetts National Guard
 Parole Board
 Registry of Motor Vehicles
 Sex Offender Registry

Economic Development

Executive Office of Economic Development
 Board of Conciliation and Arbitration
 Department of Business & Technology
 Department of Labor
 Division of Unemployment Assistance
 Division of Industrial Accidents
 Joint Labor Management Committee
 Labor Relations Commission
 Division of Workforce Development
 Office of Consumer Affairs & Business Regulations
 Department of Telecommunications and Energy
 Division of Banks
 Division of Energy Resources
 Division of Insurance
 Division of Professional Licensure
 Division of Standards
 State Racing Commission

Commonwealth Development Coordinating Council

Housing and Community Development
 Department of Housing & Community Development

Environmental Affairs

Executive Office of Environmental Affairs
 Department of Conservation and Recreation
 Department of Environmental Protection
 Department of Food and Agriculture
 Department of Fish and Game
 State Reclamation Board

Transportation and Construction

Executive Office of Transportation and Construction
 Massachusetts Highway Department
 Massachusetts Aeronautics Commission

Health and Human Services

Executive Office of Health and Human Services
 Department of Elder Affairs
 Department of Mental Health
 Department of Mental Retardation
 Department of Public Health
 Department of Social Services
 Department of Transitional Assistance
 Department of Veterans' Services
 Department of Youth Services
 Division of Medical Assistance
 Division of Health Care Finance & Policy
 Massachusetts Commission for the Blind
 Massachusetts Commission for the Deaf and Hard of Hearing
 Massachusetts Rehabilitation Commission
 Office for Child Care Services
 Office for Refugees and Immigrants
 Soldiers' Home Holyoke
 Soldiers' Home, Massachusetts

Education

Department of Education
 Board of Higher Education
 University of Massachusetts System
 State and Community Colleges
 Educational Quality & Accountability

Board of Library Commissioners

**As of June 30, 2004*